



Office of Police and Crime Commissioner
Office of Chief Constable

Collaboration

Update Report 2020 / 2021

7th June 2021



1. PURPOSE AND RECOMMENDATION

- 1.1 The purpose of this report is to provide information for monitoring purposes and OPCC reporting.
- 1.2 There are no recommendations made requiring a decision.

2. INTRODUCTION & BACKGROUND

- 2.1 The collaboration landscape in Wales involves working collectively toward a shared outcome, with the power of collaboration being through combining talents of individuals and teams who share best practice and ideas, learn from each other and bring together expertise to a wide range of programmes, projects and change.

During the past year, COVID-19, Brexit and other changes to national transformation programmes has had a big impact on the national economic position and this raises concerns in forces as to how this will impact on police budgets in the next 5-10 years.

The way in which the forces collaborate in Wales and wider has matured. Wales forces continuously demonstrate their ability to support both formalised arrangements as well as flexible and temporary arrangements to mitigate risk or to deal with increased demand.

Innovation, technology and reform is changing the way that police forces operate, and this provides many opportunities to develop and explore new ways of working that are more efficient, and that will bring measurable benefits in the next 5 years.

At the end of January 2021, the Wales Chief Officers held their 3rd Visioning Day for collaboration. The day was designed to review and discuss all collaboration activity to include national programmes, established collaborations as well as tri and bi force arrangements. It also provided an opportunity for Chief Officers to put forward ideas and new areas for consideration.

The visioning day objective was to develop the long term vision that would enable and support the Wales forces priorities and activities that support effective policing in Wales.

The Wales collaboration programme is overseen by a robust governance set out in the 'Pillars' and supported by a Collaboration Strategy/Guidance that has been revised following Visioning Day 3.

3. ISSUES FOR CONSIDERATION

- 3.1 The timing of this report does not align to the reporting for the collaboration programme with a number of areas due to meet prior to the collaboration programme board on the 25th May 2021. Meetings that have taken place since last reporting are included. The majority of issues are raised and



resolved by Strategic Oversight boards or escalated through the governance up to WCOG/Policing in Wales.

4. COLLABORATION

4.1 A number of areas are recent updates as the projects are moving at pace, so items reported in previous updates no longer apply and are omitted.

The Collaboration Programme Board and Collaboration Management Board were merged into a part 1 and part 2 'Collaboration Board' in March 2021 from the two separate boards. The administration of the new board and governance now sits with the Collaboration Team.

All feeder boards (Strategic Oversight Groups in Pillars) are aligned to reporting up to Collaboration Board throughout 2021, with Collaboration Board aligned to reporting to WCOG and Policing in Wales Group. This ensures timely reporting to Gold for updates and decision making.

The last Collaboration Board met on the 18th February 2021 with the next Collaboration Board due to meet on the 25th May 2021.

National Enabling Programme (NEP)

Strategic Oversight for the National Enabling Programme is through ICT JOINS Group. The group meet every 6 to 8 weeks and report on NEP readiness and technical updates with implementation moving at pace.

A TIAA audit report for NEP was received in February 2021 and feedback shared across Wales. The feedback was very positive and was discussed at the ICT JOINS Group on the 25th February 2021.

Forces are awaiting clarity on funding for the NEP that is also tied into any form of governance that forces must use. This has been raised with the National Police Technology Council (NPTC) looking at this nationally.

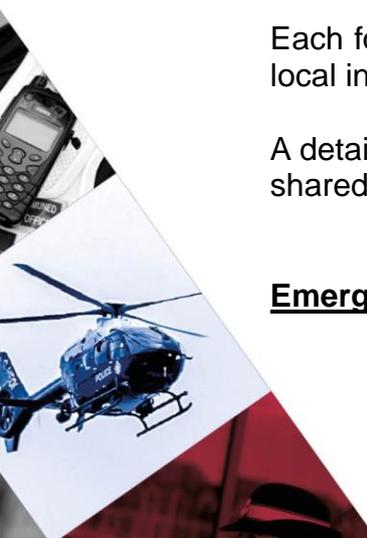
Single Online Home

A closure report was submitted to the Collaboration Board in February 2021. Each force was tasked with completing their own closure report and the project was moved from Pillars as the national programme had transitioned to business as usual.

Each force is reporting locally as they have different systems and different local investments made to support the implementation of the project.

A detailed business benefits template that was developed by DSD has been shared in Wales with local closure reports due to be reported in June 2021.

Emergency Service Network (ESN)



Also known as the Emergency Service Mobile Communications Programme (ESMCP).

Forces received the revised Full Business Case (FBC) on the 26th April 2021 and discussed at the [national] ESMCP Programme Board on Wednesday 28th April 2021. Following this the FBC was expected to be released into full governance with meetings arranged with nominal leads.

An updated book of assumptions to accompany the FBC is due to be received with the next update for this area is due to report to Collaboration Board on the 25th May 2021.

The [national] Finance and Investment Committee (assurance) is due to meeting mid-May 2021 with the [national] Major Project Review Group due to meet before end May 2021.

Forensics

Forensic Science Regulator

The Forensic Science Regulator report was circulated on the 13th January 2021. The report called for more scrutiny of scientific evidence in court, increased capacity in toxicology and digital forensics and improved compliance with quality standards.

The Forensic Science Regulator and Biometrics Strategy Bill is progressing through Parliament. If enacted, it will provide statutory enforcement powers for the next FST to uphold standards.

Transforming Forensics (TF) Programme/Forensic Capability Network (FCN)

The Forensic Capability Network (FCN) has received £25.6m funding for the year 2021/22 to include £5.5m to cover core FCN costs. A revised FCN S22a agreement was circulated to forces in February 2021 with no firm deadline. 2 of 8 required signatures from Wales forces have been submitted.

Forensic Collision Network (FCIN)

FSR has agreed that due to the impacts of COVID-19, FCI accreditation deadline will be extended by 12 months with North Wales Police (lead force) deadline now October 2022 and remaining forces due October 2023.

The 2020-21 FCIN Annual Report was circulated to forces on the 4th January 2021 documenting progress to date and confirming next steps.

Accreditation

The Forensics Accreditation Lead and Manager posts have now been appointed with work progressing well. This area is due to report on 13th May 2021.

UKAS postponed CSI site assessments until at least April 2021.



National ANPR (Automatic Number Plate Recognition) Service (NAS)

ANPR HAMs project was signed off as Business as Usual by Welsh Chief Officer Group in September 2020 but remained under ICT JOINS for Strategic Oversight. The position at the time was that Gwent and South Wales are in a collaboration with a framework agreement in place for North Wales and Dyfed Powys to join at a later date.

An [national] extraordinary meeting was called on the 28th April 2021. The release of NAS v.1 is currently on hold as performance testing of release 1 did not provide the ability to sustain concurrent users utilising the dispatch function and fell well short of the required number of users before failing.

An independent technical review of software and technology infrastructure has been commissioned by the Home Office supported by Police Digital Services with an approximate turnaround of 2 months.

National Law Enforcement Data Service (NLEDS)

A meeting of the National Law Enforcement Data Programme CCRG was due to take place during September 2020 to review the revised programme plan and costs, with a revised business case following. The next national programme board for NLEDS was due to take place in October 2020, where the business case and plans were to be presented.

In November 2020, it was reported that the PND (Police National Database) was to be decoupled from NLEDS and we are awaiting further details and also waiting on the revised business case and cost model for this area that was due to undergo several rounds of assurance across the Home Office, Cabinet Office and HM Treasury with a view to gaining final approval by April 2021.

The review concluded in December 2020 has provided interim findings stating the need to make some significant changes to ensure the successful delivery of LEADS capabilities.

The immediate priorities for NLEDP are now.

- Continue to deliver the NLEDS Drivers capability for deployment from April 2021
- Reshape the programme to a structure that enables a product centric way of working, delivering capability more iteratively across the lifecycle
- Evolve the architecture resolving inefficiencies, obsolescence and structures preventing optimal delivery
- Reset the plan, taking into account new ways of working and evolved architecture



Child Centred Policing (CCP)

Child Centred Policing was added to Pillars in January 2021 with first meeting taking place in February 2021.

Priorities for the group have been established in line with the NPCC Strategy for the Policing of Children and Young People and the key principles and priority areas within the All Party Parliamentary Group for Children Report. The CCP cover a number of areas/themes to include.

- Youth Offending and Criminalisation
- Police Custody
- Transition to Adulthood
- Engagement and Relationship

Wales People and Organisational Development Group

National Police Uplift Programme

All Wales forces are 'green' and on track for Uplift with 18 months remaining to meet the requirement.

The Wales People and Organisational Development Group has been restructured with HR Leads in forces sharing responsibility for delivering the NPCC workforce vision. Silver groups now include.

- Resourcing
- HR & Wellbeing
- Learning, Leadership & Organisational Development
- Consultation and Evaluation

Terms of Reference have been developed for each group with meetings planned for May 2021.

Additional Items

Rural Crime

Rural Crime is being supported by the Police Liaison Unit (PLU) not reporting through the Collaboration Board.

Intelligent Automation

Due to be discussed at next Collaboration Board.

Digital and Technology Framework

Due to be presented and discussed at next Collaboration Board.

Child Abuse Image Database (CAID)

National programme now delivered and removed from Pillars as Business as Usual.

Cyber Resilience Centre

Due to report at next Collaboration Board.



Data Management & Analytics (inc. performance)

New area, lead to be appointed at next Collaboration Board

Productivity and Efficiency

New group, lead appointed and due to hold first meeting post next Collaboration Board

Wales Audit Office Collaboration Report

Update on progress and completion of actions was submitted to SWP Informal JAC on Friday 5th February 2021. Questions followed presentation with positive response to progress given.

Progress was previously reported with presentation to Gwent JAC in May 2020.

Progress and presentations are being scheduled with NWP and DPP JAC.

Networked Policing/Established Collaboration

Summarised reports previously reporting to the Collaboration Management Board are received in updates.

- WECTU
- Tarian ROCU
- Joint Firearms

These areas report into established Oversight Boards and via lead officer Portfolio updates into Collaboration Board and WCOG.

Specialist Operations (Roads Policing, Public Order, STRA)

First reporting following governance changes due at next Collaboration Board

Specialist Operations (Aviation Assets)

First reporting following governance changes due at next Collaboration Board

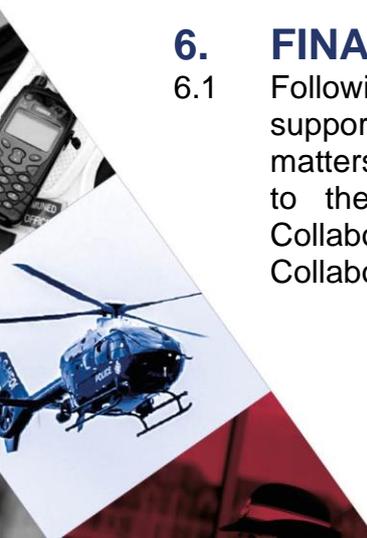
Detailed reports on any collaboration area above can be provided.

5. NEXT STEPS

- 5.1 All areas due to report to Wales Collaboration Board 25th May 2021. Summarised reporting to Welsh Chief Officer Group 8th June 2021, Policing in Wales Group 24th June 2021.

6. FINANCIAL CONSIDERATIONS

- 6.1 Following changes to the governance structure the Collaboration team now support and attend the Wales Finance JAG meetings where financial matters and considerations are discussed. Finance JAG attend and report to the All Wales Finance and Resources Group (AWFRG). The Collaboration Finance Officer (southern Wales) now attends the Collaboration Board.



The merger of the two Collaboration Boards identified significant duplications and requests for financial information (specifically established collaborations) reports. This duplication is being reduced to one overarching report going forward.

There are two business cases currently due to be submitted to next Collaboration Board for consideration. Business cases are now submitted to Finance JAG for initial assurance (advice/scrutiny) prior to submission to Collaboration Board.

- Technical Support Unit (TSU)
- Sustainability

7. PERSONNEL CONSIDERATIONS

7.1 None

8. LEGAL CONSIDERATIONS

8.1 None

9. EQUALITIES & HUMAN RIGHTS CONSIDERATIONS

9.1 This report has been considered against the general duty to promote equality, as stipulated under the Joint Strategic Equality Plan and has been assessed not to discriminate against any particular group.

9.2 In preparing this report, consideration has been given to requirements of the Articles contained in the European Convention on Human Rights and the Human Rights Act 1998.

10. RISK

10.1 Collaboration risk is managed by Oversight Boards and logged in the collaboration master risk register. There are a number of boards due to take place prior to Collaboration Board on the 25th May, where the next update on all collaboration programme risks will be reported.

11. PUBLIC INTEREST

11.1 In producing this report, has consideration been given to 'public confidence'? Yes

11.2 Are the contents of this report, observations and appendices necessary and suitable for the public domain? Yes

11.3 If you consider this report to be exempt from the public domain, please state the reasons: N/A

11.4 Media, Stakeholder and Community Impacts:

12. LEAD CHIEF OFFICER



- 12.1 DCC Richard Debicki, Collaboration Board Chair
T/ACC Steve Cockwell, Collaboration & Change Lead Wales

13. ANNEXES



Pillars v12 Post
Visioning Day.xlsx

13.1

14. CHIEF OFFICER APPROVAL

- 14.1 I confirm this report has been discussed and approved at a formal Chief Officers' meeting.
- 14.2 I confirm this report is suitable for the public domain for the reasons stated in 11.3.

Signature:

Date: 24th May 2021

Police and Crime Commissioner for Gwent

I confirm that I have considered whether or not I have any personal or prejudicial interest in this matter and take the proposed decision in compliance with the Code of Conduct.
The above request has my approval.

Signature:

Date:

