

**Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2020/21 to 2024/25
Impact of Incremental Council Tax Precept Changes
At 31st January 2020**

Assumption		Base Growth £	Precept Growth £	Total Growth £	Increase / (Decrease) £
Base Growth %	Precept Growth %				
1.13%	7.50%	632,127	4,249,538	4,881,665	288,330
1.13%	7.00%	632,127	3,967,862	4,599,989	6,654
1.13%	6.99%	632,127	3,961,208	4,593,335	0
1.13%	6.50%	632,127	3,683,968	4,316,095	(277,240)
1.13%	6.00%	632,127	3,400,074	4,032,201	(561,134)
1.13%	5.50%	632,127	3,116,180	3,748,307	(845,028)
1.13%	5.00%	632,127	2,834,504	3,466,631	(1,126,704)
1.13%	4.50%	632,127	2,550,610	3,182,737	(1,410,598)
1.13%	4.00%	632,127	2,266,716	2,898,843	(1,694,492)
1.13%	3.50%	632,127	1,982,822	2,614,949	(1,978,386)
1.13%	3.00%	632,127	1,698,928	2,331,055	(2,262,280)
1.13%	2.50%	632,127	1,417,252	2,049,379	(2,543,956)
1.13%	2.00%	632,127	1,133,358	1,765,485	(2,827,850)
1.13%	1.50%	632,127	849,464	1,481,591	(3,111,744)
1.13%	1.00%	632,127	565,570	1,197,697	(3,395,638)
1.13%	0.50%	632,127	283,894	916,021	(3,677,314)
1.13%	0.00%	632,127	0	632,127	(3,961,208)

**Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2020/21 to 2024/25**

At 31st January 2020

	(a)	(b)	(c)	(d)	(e)	(f)
	2019/20 Actual £'000s	2020/21 Forecast £'000s	2021/22 Forecast £'000s	2022/23 Forecast £'000s	2023/24 Forecast £'000s	2024/25 Forecast £'000s
1 Effect of increases to authorised Establishment, Pay Awards and Increments		5,400	3,328	3,524	3,534	3,243
2 Non-Staff Inflation		641	738	788	775	761
3 Apprenticeship Levy Scheme		108	108	-	-	-
4 In Service Pressures / Developments		1,205	1,417	661	683	681
5 Budget savings Identified		(1,853)	(60)	(60)	(60)	(60)
6 Finance costs		-	474	732	656	446
7 Unavoidable Cost Increases		5,801	6,002	5,645	5,588	5,102
8 Gross Budget Movement		5,801	6,002	5,645	5,588	5,102
9 Recurring Base Budget Brought Forward		129,030	134,831	140,833	146,478	152,068
10 Projected Budgetary Requirement	129,030	134,831	140,833	146,478	152,068	157,168
11 % increase on Previous Years Base Budget	2.13%	4.50%	4.45%	4.01%	3.81%	3.38%
12 Funding						
13 Central Government Funding						
14 Police Grant	(41,287)	(41,287)	(41,287)	(39,287)	(37,287)	(35,287)
15 Revenue Support Grant	(21,828)	(21,828)	(21,828)	(21,828)	(21,828)	(21,828)
16 National Non-Domestic Rates	(9,873)	(9,873)	(9,873)	(9,873)	(9,873)	(9,873)
17 Total Central Government Funding	(72,988)	(72,988)	(72,988)	(70,988)	(68,988)	(66,988)
18 Council Tax	(66,042)	(66,836)	(65,438)	(70,820)	(76,212)	(82,247)
19 Total Funding	(139,030)	(139,824)	(138,426)	(141,808)	(145,200)	(149,235)
20 Projected Recurring Deficit / (Surplus) Before Efficiencies	-	1,207	2,407	4,670	6,868	7,933
21 Efficiencies						
22 Future Year Staying Ahead Scheme Savings	-	(516)	(664)	(1,222)	(1,778)	(1,875)
23 Reserve Utilisation	-	(691)	(3,111)	(1,988)	-	-
24 Projected Recurring Deficit/ (Surplus) After Efficiencies & Reserve Utilisation	-	(900)	(2,368)	(2,596)	(3,110)	(3,708)

Police and Crime Commissioner for Gwent / Heddiu Gwent Police
Medium Term Financial Projections 2020/21 to 2024/25
Assumptions
At 31st January 2020

Description	2019/20 Budget	2020/21 Estimate	2021/22 Estimate	2022/23 Estimate	2023/24 Estimate	2024/25 Estimate	Source
Police Officers							
Pay Awards	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	CFO estimate benchmarked with Welsh Forces.
Police Staff							
Pay Awards	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	CFO estimate benchmarked with Welsh Forces.
Indirect Staff Costs	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	CFO estimate benchmarked with Welsh Forces.
Non Staff Inflation							
General (Including Rates)	3.00%	2.00%	2.00%	2.00%	2.00%	2.00%	CFO estimate benchmarked with Welsh Forces.
Utilities - Gas/Electric	5.00%	4.00%	4.00%	4.00%	4.00%	4.00%	CFO estimate benchmarked with Welsh Forces.
Utilities - Water	5.00%	4.00%	4.00%	4.00%	4.00%	4.00%	CFO estimate benchmarked with Welsh Forces.
Petrol	5.00%	3.00%	3.00%	3.00%	3.00%	3.00%	CFO estimate benchmarked with Welsh Forces.
Diesel	5.00%	3.00%	3.00%	3.00%	3.00%	3.00%	CFO estimate benchmarked with Welsh Forces.
Funding							
Central Government Police Funding	2.10%	0.00%	0.00%	0.00%	0.00%	0.00%	Police Settlement for 2020/21 is assumed to be flat cash (net of Operation Uplift.)
Council Tax Base Increase	0.87%	1.13%	0.87%	0.87%	0.87%	0.87%	Updated Council Tax Bases and average for last 3 years used for 2021/22 onwards.
Council Tax Precept Increase	6.99%	6.99%	6.99%	6.99%	6.99%	6.99%	Proposal to protect real term funding requirements and previous investments.

Police and Crime Commissioner for Gwent / Heddli Gwent Police
Medium Term Financial Projections 2020/21 to 2024/25
Force Establishment
At 31st January 2020

Description	2019/20 Budgeted No.	2020/21 Forecast No.	2021/22 Forecast No.	2022/23 Forecast No.	2023/24 Forecast No.	2024/25 Forecast No.
Officers Baseline						
Officers Baseline - 1st April 2019	1,324.5	1,336.5	1,360.5	1,410.5	1,463.5	1,463.5
Police Staff Investigator Posts	(12.0)	(12.0)				
Operation Uplift	24.0	38.0	50.0	53.0	0.0	0.0
Externally Funded Posts		(2.0)				
Amber Posts Funded						
Total Authorised Baseline	1,336.5	1,360.5	1,410.5	1,463.5	1,463.5	1,463.5
Officer Actuals						
Actuals as at 30th November	1,293.0	1,318.0	1,375.0	1,410.5	1,463.5	1,463.5
Retirees - Ordinary	(18.0)	(31.0)	(58.0)	(51.0)	(46.0)	(41.7)
Retirees - Medical	(4.0)	(6.0)	(6.0)	(6.0)	(6.0)	(6.0)
Leavers - Probationer Drop Out	(3.0)	(11.0)	(11.0)	(11.0)	(11.0)	(11.0)
Other Leavers - Dismissal/Tfr to other Force/Voluntary Resignation	(6.0)	(19.0)	(19.0)	(19.0)	(19.0)	(19.0)
Recruitment - Probationers	52.0	112.0	112.0	112.0	60.0	60.0
Recruitment - Transferees	4.0	12.0	17.5	28.0	22.0	17.7
Forecast Actual	1,318.0	1,375.0	1,410.5	1,463.5	1,463.5	1,463.5
Police Office Establishment Under/(Over)	18.5	(14.5)	0.0	0.0	0.0	0.0
PCSOs						
WG Funded	101.0	101.0	101.0	101.0	101.0	101.0
Force Funded	31.0	31.0	31.0	31.0	31.0	31.0
Total	132.0	132.0	132.0	132.0	132.0	132.0
Police Staff						
Baseline	701.7	746.0	758.0	738.5	738.5	738.5
Additional	21.3			0.0	0.0	0.0
Temporary Posts			(19.5)			
SIB Approved Changes inc Investment Funded Posts	23.0	12.0				
Total	746.0	758.0	738.5	738.5	738.5	738.5
Authorised Establishment Grand Total	2,214.5	2,250.5	2,281.0	2,334.0	2,334.0	2,334.0

Police and Crime Commissioner for Gwent / Heddiu Gwent Police
Medium Term Financial Projections 2020/21 to 2024/25
In Service Pressures and Budget Developments
At 31st January 2020

Description	2019/20 £	2020/21 £	2021/22 £	2022/23 £	2023/24 £	2024/25 £
1 BTOG Scheme Pump Priming	50,000	(50,000)				
2 Additional Bank Holiday	122,272	109,376	240,000	(120,000)	(240,000)	
3 Tutor Payment	(10,000)					
4 PEQF - university fees £2k per student	108,000	108,000	108,000			
5 Estates Electrical testing	(50,000)					
6 Body Armour Additionality	(16,634)					
7 Uniform additionality - new recruits	(480,000)					
8 Insurance Premiums Increase 30%	95,000					
9 Data Protection Officer	35,000					
10 Operational Training Facility	88,038					
11 Promat ID Software	40,000					
12 Appropriate Adults	30,000					
13 Taser Usage Increase	83,765	112,239				
14 Injury Pension Payments	137,661	150,000				
15 Custody Medical Contract	172,749					
16 Medical Examinations	250,000					
17 Minerva	20,000					
18 SRS Business Continuity	90,000					
19 ANPR Hosted Management Server	54,904	13,545				
20 Fuel	82,832					
21 Telephone Investigation	79,567					
22 IOM Diversion Project	160,000					
23 Community Partnership Fund	50,000					
24 Subject Access report Income	10,805					
25 Loss of Tarian Grant	279,299					
26 Vehicle Tracking System	150,000		(150,000)			
27 WCN Recruitment System Project	20,000	(20,000)				
28 Citizens In Policing - Mini Police	20,000	(18,000)				
29 Crime/PPU Investment	1,594,540					
30 Property System Equipment Replacement	83,338	(21,553)				
31 Officer Pension Contribution	3,254,789					
32 Loan Interest			474,436	732,441	655,674	446,446
33 Gwent PBSA Network	30,000					
34 Disaster Recovery SAN Maintenance	40,000					
35 Virtual Private Network Net Motion	138,000					
36 Additional Revenue Contribution to Capital	1,000,000					
37 M4 Related Pressure (Closing Tolls, Protests)	1,000,000					
38 Minimum Revenue Provision				492,920	760,978	681,220
39 Forensic Service	106,873					
40 Regional Organised Crime Unit Grant Cessation		204,309				
41 FIRMS PERFORM PDR Module		15,000				
42 Investment Fund Reduction		(1,206,001)				
43 Single Online Home Platform		69,293	23,086			
44 NPCC Undercover Policing Public Inquiry Coordination Team		10,200				
45 Contribution to Southern Wales SARC		69,829	69,829			
46 Court Income		(50,000)				
47 Custody & Detainee Income		17,500				
48 SWP ICT Costs		242,000				
49 Wellbeing Schemes		2,355				
50 Training Income		44,000				
51 Recruitment Costs		41,207				
52 Force Medical Advisor		20,000				
53 PFI Amenities Assistant		30,485				
54 Trauma Resilience Funding Withdrawal		50,000				
55 Early Action Together		339,761				
56 Commissioner's Diversion Schemes		140,000				
57 DSD Reform		184,226				
58 Victims Hub Investment		367,450				
59 Commissioned Services Growth		197,128				
60 Mental Health Workers - NHS Income		(200,000)				
61 Digital Evidence Management System		118,995	121,396	13,929	9,553	
62 Multi-Agency Information Transfer - Digital Calls		52,000				
63 Automatic Facial Recognition Licences		15,000				
64 Communications Data Lawful Intercept		39,000				
65 Police ICT Company			1,825	11,749		
66 National Casualty Bureau Coordinator		1,700				
67 ANPR Camera Maintenance			162,000			
68 Corporate Communications Restructure		182,309				
69 Driver Training Restructure		123,600		(123,600)		
70 Anti Corruption Unit Support Staff Restructure		69,289				
71 Mobile SPOC Restructure		39,071				
72 Operation Uplift - Spend	1,484,441	1,382,154	1,382,154	1,663,718	610,749	
73 Operation Uplift - Income	(1,484,441)	(1,036,615)	(1,036,615)	(1,247,789)	(458,062)	
74 Temporary Posts - Staff			(646,676)			
75 Temporary Posts - PCC			(74,830)			
76 Pensions Grant Cessation			1,325,288			
	8,940,776	1,613,313	1,999,905	1,423,366	1,338,862	1,127,866

Note The PEQF university fees (Item 4) is shown within Apprenticeship Levy Scheme (Appendix 1b, Line 3)
Loan Interest (Item 32) is shown within Finance Costs (Appendix 1b, Line 6)

Police and Crime Commissioner for Gwent / Heddiu Gwent Police
Medium Term Financial Projections 2020/21 to 2024/25
Identified Budgetary Savings
At 31st January 2020

Description	2019/20 £	2020/21 £	2021/22 £	2022/23 £	2023/24 £	2024/25 £
1 Transitional Rent Allowance	(22,223)	(5,477)				
2 Housing Allowance	(94,217)	(122,240)	(60,000)	(60,000)	(60,000)	(60,000)
3 Compensatory Grant	(15,103)	(859)				
4 Rebased allowances - on call	(8,346)					
5 Rebased Honorariums	(20,022)					
6 Officer III Health Retirement	(591,810)					
7 Force Medical Services	(4,331)					
8 Force Medical Costs	(9,416)					
9 Meal Allowals	(10,478)					
10 Paper Materials	(5,000)					
11 Toner Cartridges	(2,500)					
12 Reimbursement Income	(2,163)					
13 Investment income	(72,634)					
14 Real Term CSO Funding Pressure	(94,595)					
15 Procurement savings - Software	(185,411)					
16 Rebased savings - unsociable hours		(198,292)				
17 Seconded Officers In Force		(40,000)				
18 Other Professional Services		(63,000)				
19 Maintenance of Operational Equipment		(36,050)				
20 Witness Expenses		(113,445)				
21 Public Liability Insurance		(50,000)				
22 External Training		(100,000)				
23 Ordinary Overtime - Officers		(303,000)				
24 Ordinary Overtime - Staff		(100,000)				
25 Bank Holiday Overtime		(100,000)				
26 RTC Overtime		(11,000)				
27 MI & Tasking Overtime		(486,000)				
28 Terram Rent Saving		(12,000)				
29 Vantage Point 1st Floor		(50,000)				
30 Op Shaw Protective Clothing		(61,800)				
	(1,138,249)	(1,853,163)	(60,000)	(60,000)	(60,000)	(60,000)

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2020/21 to 2024/25
Staying Ahead Phase 8 Schemes 2020/21 to 2024/25 and Other Savings Initiatives
At 31st January 2020

	2020/21	2021/22	2022/23	2023/24	2024/25	Total
	£	£	£	£	£	£
A Cumulative Savings Brought Forward	0	(539,000)	(694,458)	(1,127,390)	(1,675,649)	(1,675,649)
B Scheme						
1 Operating Model						0
2 SEO Review	11,000					11,000
3 Collaboration						0
3a JFU	(350,000)					(350,000)
3b Other Collaboration						0
4 Vantage Lease Expiry			(183,000)	(140,000)		(323,000)
5 Mamhilad Block B						0
6 Corporate Financing of PFI						0
7 Supplies & Services - National Initiative	(200,000)					(200,000)
8 HQ Running Costs			(100,000)	(125,000)		(225,000)
9 Estates Premises Related		(155,458)	(149,932)	(283,259)		(588,649)
C Savings for Year	(539,000)	(155,458)	(432,932)	(548,259)	0	(1,675,649)
Sensitivity Risk Assessment	0	0	0	0	0	
D Cumulative Savings Carried Forward	(539,000)	(694,458)	(1,127,390)	(1,675,649)	(1,675,649)	

**Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2020/21 to 2024/25
Gwent Group Income & Expenditure Report as at 30th September 2019**

BUDGET AREA		Annual Budget	Budget YTD	Actual YTD	Variance YTD	Full Year Forecast	Variance
Gwent Police Group Revenue Budget as at period 2019/06							
EXPENDITURE							
1	Police Officer Pay & Allowances	71,033,242	36,063,705	34,482,107	601,598	69,617,206	1,416,036
2	Police Staff & CSO Pay & Allowances	30,017,873	14,662,129	14,831,217	(139,088)	30,347,633	(329,680)
3	Police Officer Overtime & Enhancements	2,035,984	1,036,866	1,307,114	(267,248)	2,228,506	(192,522)
4	Police Staff & CSO Overtime & Enhancements	2,044,476	851,875	598,211	253,664	1,542,235	502,241
6	Other Employees Related Costs	3,473,566	1,781,567	1,392,626	388,941	3,601,414	(27,828)
6	Premises Costs	5,326,109	3,237,052	3,220,350	16,702	5,978,936	(650,827)
7	Transport Costs	2,820,673	1,297,772	1,094,566	203,184	2,723,196	(102,525)
8	Supplies & Services	20,933,000	10,871,769	10,728,759	143,010	20,931,529	1,471
9	Major Incident Schemes	396,412	165,170	105,709	59,461	396,412	0
10	Proactive Operational Initiatives	238,026	99,180	62,933	36,247	238,026	0
11	Contribution to Police Computer Co.	779,164	730,999	780,701	(29,702)	780,701	18,463
12	Capital Charge	0	0	0	0	0	0
		136,990,546	69,631,064	66,664,318	1,266,769	136,266,696	634,850
OTHER APPROVED REVENUE REQUIREMENTS							
13	Development Funds	1,571,823	39,822	65,664	(25,842)	2,300,000	(728,377)
14	Identified Recurring Savings	0	0	0	0	0	0
		1,571,823	39,822	65,664	(25,842)	2,300,000	(728,377)
INCOME							
15	Investment Income	(255,954)	(98,000)	(137,664)	39,664	(406,669)	152,745
16	Other Income	(12,219,686)	(4,583,669)	(3,888,065)	(895,684)	(12,255,070)	35,385
		(12,475,639)	(4,681,669)	(3,825,749)	(855,920)	(12,661,739)	188,129
17	NET EXPENDITURE BEFORE TRANSFERS	127,996,529	65,189,237	64,804,231	385,006	127,901,936	94,603
TRANSFERS							
18	Transfers to Reserves	210,332	0	0	0	210,332	0
19	Revenue Contribution To Capital/Projects Scheme	2,844,816	0	0	0	2,844,816	0
	TOTAL RESERVE TRANSFERS	2,855,148	0	0	0	2,855,148	0
20	NET EXPENDITURE INCLUDING TRANSFERS	130,851,677	65,189,237	64,804,231	385,006	130,757,078	94,603
21 FUNDED BY:							
22	Revenue Support Grant	(21,827,973)	(11,763,626)	(11,763,626)	0	(21,827,973)	0
23	National Non-Domestic rates	(9,873,483)	(5,316,479)	(6,316,479)	0	(9,873,483)	0
24	Police Grant	(41,286,576)	(20,643,286)	(20,643,286)	0	(41,286,576)	0
25	Council Tax	(56,042,426)	(28,021,206)	(28,021,215)	9	(56,042,426)	0
26	Specific Grant Income	0	0	0	0	0	0
27	Use Of General Reserves	0	0	0	0	0	0
28	Use of Earmarked Reserves	(1,821,239)	0	0	0	(1,821,239)	0
	TOTAL FUNDING	(130,861,677)	(65,734,488)	(65,734,807)	9	(130,861,677)	0
	(OVER)/UNDERSPEND	0	(545,251)	(130,577)	385,016	(54,822)	94,603

Police and Crime Commissioner for Greater / Merseyside Greater Police
Medium Term Financial Projections 2020/21 to 2024/25
Reserves and Committed Funds Position 2019/20
As at 31st January 2020

	Forecast Closing Balance 19/20			Forecast Closing Balance 20/20			Forecast Closing Balance 20/21			Forecast Closing Balance 21/22			Forecast Closing Balance 22/23			Forecast Closing Balance 23/24			Forecast Closing Balance 24/25					
	£'000	In	Out	£'000	In	Out	£'000	In	Out	£'000	In	Out	£'000	In	Out	£'000	In	Out	£'000	In	Out			
REVENUE RESERVES AND COMMITTED FUNDS																								
A Statutory Reserves																								
1 General Reserve	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0
Sub Total	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0	4,000	0	0
B Committed (earmarked) Funds																								
1 Future PR Commitments	10,000		(10,000)	0		0	0		0	0		0	0		0	0		0	0		0	0		0
2 Capital Programme																								
a Capital Grant	1,407	489	0	1,408	489	0	2,045	489	0	2,044	489	0	2,383	489	0	2,732	489	0	4,288	489	0	4,288	489	0
b Capital Receipts	0	2,249	0	2,249	0	0	2,249	0	0	2,249	0	0	2,249	0	0	2,249	0	0	2,249	0	0	2,249	0	0
c Revenue Contribution to Capital Programme	5,189	2,646	0	7,409	2,645	0	10,404	2,645	0	13,208	2,646	0	16,744	2,646	0	18,389	2,646	0	18,389	2,646	0	21,028	2,646	0
d External Borrowing	0	0	0	0	0	0	0	0	0	12,086	0	0	12,263	0	0	21,247	17,091	0	46,378	11,588	0	88,974	11,588	0
e Estate Works																								
f Replacement HQ	20,001	10,279	(8,012)	20,000	99	(17,700)	10,748	0	(8,079)	873	0	(1,000)	(187)	0	0	(187)	0	0	(187)	0	0	(187)	0	0
g Volant Hub	289	0	(48)	181	0	0	181	0	0	181	0	0	181	0	0	181	0	0	181	0	0	181	0	0
h Minor Works and Planned Maintenance	(440)	0	0	(440)	0	0	(440)	0	0	(440)	0	0	(440)	0	0	(440)	0	0	(440)	0	0	(440)	0	0
iv Police Hubs & Buses	0	0	(1,000)	(1,000)	0	0	(2,275)	0	(4,275)	0	(5,200)	(8,475)	0	(14,500)	(22,975)	0	(14,500)	(27,975)	0	(12,500)	(80,275)	0	(80,275)	
v Other	(88)	0	(200)	(288)	0	(900)	(1,188)	0	(900)	(1,788)	0	(1,788)	0	(1,788)	0	0	(1,788)	0	0	(1,788)	0	0		
f Fleet Replacement	(3,824)	0	(1,409)	(4,933)	0	(1,900)	(6,223)	0	(1,900)	(8,723)	0	(1,900)	(8,823)	0	(1,900)	(9,723)	0	(1,900)	(11,223)	0	(1,900)	(11,223)	0	(1,900)
g ICT Investment	(4,912)	0	(373)	(5,285)	0	(1,900)	(6,891)	0	(886)	(7,277)	0	(886)	(7,277)	0	(886)	(8,791)	0	(886)	(11,249)	0	(886)	(11,249)	0	(886)
h Other Projects/Initiatives	(82)	0	0	(82)	0	0	(284)	0	0	(1,212)	0	0	(1,212)	0	0	(1,212)	0	0	(1,212)	0	0	(1,212)	0	0
i Long Term Projects	(484)	0	(700)	(1,384)	0	(1,288)	(2,388)	0	(2,734)	(6,008)	0	(6,700)	(11,708)	0	(700)	(18,408)	0	(700)	(18,408)	0	(700)	(18,408)	0	(700)
3 SAB Change Programme																								
a SAB Programme Team	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
b Revenue Saving Initiatives	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
c PwLB and Newport Debt redemption	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
d LSCB Pension Investment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
4 Forecast Accelerated Efficiency Savings	4,887	96	(4,887)	88	0	(88)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sub Total	24,989	13,271	(10,000)	27,291	3,189	(24,700)	4,884	(10,817)	(10,817)	150	(2,488)	(2,488)	169	(20,184)	(20,184)	169	(14,748)	(14,748)	169	(14,748)	(14,748)	169	(14,748)	(14,748)
2020/21																								
C Uncommitted (earmarked) Funds																								
1 Future Budgetary Imbalances	4,378	0	0	4,378	0	(888)	3,710	0	(1,718)	1,988	0	(1,888)	0	0	0	0	0	0	0	0	0	0	0	0
2 Commissioning Strategy and Focus Initiatives	800	0	0	800	0	0	800	0	0	800	0	0	800	0	0	800	0	0	800	0	0	800	0	0
3 Aircrew	3,801	200	0	3,791	200	0	3,891	200	0	3,901	200	0	3,891	200	0	3,891	200	0	3,891	200	0	3,891	200	0
4 Other Financial Liabilities																								
a Tribunal and Ombudsman Liabilities	149	0	0	149	0	0	149	0	0	149	0	0	149	0	0	149	0	0	149	0	0	149	0	0
b Unspent Revenue Grants	284	0	0	284	0	0	284	0	0	284	0	0	284	0	0	284	0	0	284	0	0	284	0	0
c 3rd Party Funds	84	0	0	84	0	0	84	0	0	84	0	0	84	0	0	84	0	0	84	0	0	84	0	0
d POCA	385	180	(180)	385	180	(180)	385	180	(180)	385	180	(180)	385	180	(180)	385	180	(180)	385	180	(180)	385	180	(180)
e Workstream Specific Reserves	4,488	0	(5,288)	1,484	0	(188)	1,912	0	(141)	1,171	0	(171)	1,800	0	(171)	949	0	(171)	949	0	(171)	949	0	(171)
f Speed Awareness Training	84	0	0	84	0	0	84	0	0	84	0	0	84	0	0	84	0	0	84	0	0	84	0	0
Sub Total	18,881	380	(5,178)	18,170	380	(876)	6,989	380	(2,004)	7,662	380	(2,319)	6,969	380	(2,319)	6,969	380	(2,319)	6,969	380	(2,319)	6,969	380	(2,319)
TOTAL REVENUE RESERVES AND COMMITTED FUNDS	43,870	13,651	(15,178)	45,461	3,569	(25,576)	11,873	(10,437)	(12,821)	1,670	(2,108)	(2,488)	1,838	(20,184)	(20,184)	1,838	(14,748)	(14,748)	1,838	(14,748)	(14,748)	1,838	(14,748)	(14,748)
CAPITAL RESERVES AND COMMITTED FUNDS																								
A Committed (earmarked) Funds																								
1 Capital Grant	0	489	(489)	0	489	(489)	0	489	(489)	0	489	(489)	0	489	(489)	0	489	(489)	0	489	(489)	0	489	(489)
2 Capital Receipts	2,249	0	(2,249)	0	0	0	0	800	(800)	0	1,000	(1,000)	0	0	0	0	0	0	0	0	0	0	0	0
3 Replacement Command and Control	1,728	0	(1,722)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CAPITAL RESERVES AND COMMITTED FUNDS	3,977	489	(4,211)	0	489	(489)	0	889	(889)	0	1,489	(1,489)	0	489	(489)	0	489	(489)	0	489	(489)	0	489	(489)
TOTAL RESERVES AND COMMITTED FUNDS	47,847	14,140	(19,389)	45,461	4,058	(26,065)	11,873	(9,548)	(14,810)	1,670	(640)	(2,488)	1,838	(20,673)	(20,673)	1,838	(15,237)	(15,237)	1,838	(15,237)	(15,237)	1,838	(15,237)	(15,237)

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2020/21 to 2024/25
Capital Programme 2020/21 to 2024/25
At 31st January 2020

		2019/20	Forecast	2020/21	2021/22	2022/23	2023/24	2024/25
		£'000s	£'000	£'000s	£'000s	£'000s	£'000s	£'000s
A	Estate							
1	Replacement HQ	11,077	2,912	17,702	9,801	425		
1a	Decommissioning of Headquarters				74	575		
2a	Estates Strategy - Police Hubs	5,500	1,000	3,275	5,200	14,200	14,200	12,200
2b	Estates Strategy - Police Spokes							
3	Newport Central Upgrade	1,250	200	400	600			
4	Ystrad Mynach PFI	4,000	3,200					
5	Ystrad Mynach CCTV	125		500				
6	Agile Working							
A	Total Estate	21,952	7,312	21,877	15,675	15,200	14,200	12,200
B	Vehicles	1,043	1,409	1,200	1,500	1,500	1,500	1,500
C	Information Systems							
1	Disaster Recovery	150	335	500				
2	VOIP APD Interface		38					
3	New HQ - SRS Costs			100	375			
4	New HQ - FCR Costs				125			
5	CCTV - Gwent Police/Blaenau Gwent			80				
6	Server Replacement			120	40	90	20	
7	Network Replacement			8	103			
8	Data Hall Refurbishment			13	19	14	500	
9	SAN Replacement			300			300	300
10	Netscaler Replacement					101		
11	FFF			57	24	24	2,914	
12	Home Office Biometrics Strategy			125				
C	Total Information Systems	150	373	1,302	686	228	3,734	300
D	Other SIB Projects / Schemes	0	0	234	0	0	0	0
E	Non Capital Funded Long Term Projects (Appendix 8a)	4,900	4,750	1,025	2,750	6,700	700	700
F	Total Programme	28,044	13,844	25,638	20,611	23,628	20,134	14,700
G	Funding							
1	Capital Grant	459	459	459	459	459	459	459
2	Revenue Contribution to Capital	2,645	2,645	2,645	2,645	2,645	2,645	2,645
3	Funding from Reserves and Committed Funds	24,940	10,740	22,534	4,684	0	0	0
4	Funding from external borrowing	0		0	12,323	19,024	17,031	11,596
5	Capital Asset Disposal				500	1,500		
G	Total Funding	28,044	13,844	25,638	20,611	23,628	20,134	14,700
H	Surplus Funds	0	0	0	0	0	0	0

Police and Crime Commissioner for Gwent / Heddlu Gwent Police
Medium Term Financial Projections 2020/21 to 2024/25
Long Term Project Programme 2020/21 to 2024/25
At 31st January 2020

		Forecast						
		2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
		£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
1	Estates Capital Maintenance	500	750	750	500	500	500	500
2	Estate Feasibility	200	0	200	200	200	200	200
3	Estate Strategy							
3a	Abergavenny Spoke			50				
3b	Usk Fire Station Spoke			25				
3c	Monmouth Town Hall Spoke				50			
4	Ystrad Mynach PFI	4,000	4,000					
5	Collaborative Relocation	200			2,000	6,000		
	Total Programme	4,900	4,750	1,025	2,750	6,700	700	700

